STATE OF WASHINGTON DEPARTMENT OF ECOLOGY

In the Matter of Remedial Action by:

8th Avenue Terminals, Inc.

AGREED ORDER

No. DE 6721

TO:

Mr. Bruce Love Corporate Secretary 8th Avenue Terminals, Inc. c/o Crowley Maritime Corporation 9487 Regency Square Blvd. Jacksonville, FL 32225

TABLE OF CONTENTS

I.	INTRODUCTION	.2
II.	JURISDICTION	.2
III.	PARTIES BOUND	.2
IV.	DEFINITIONS	
V.	FINDINGS OF FACT	
VI.	ECOLOGY DETERMINATIONS	.5
VII.	WORK TO BE PERFORMED	.6
VIII.	TERMS AND CONDITIONS OF ORDER	.8
	A. Public Notice	
	B. Remedial Action Costs	
	C. Implementation of Remedial Action	
	D. Designated Project Coordinators	
	E. Performance	
	F. Access	1
	G. Sampling, Data Submittal, and Availability	1
	H. Public Participation1	
	I. Retention of Records	3
	J. Resolution of Disputes	4
	K. Extension of Schedule	
	L. Amendment of Order	
	M. Endangerment	
	N. Reservation of Rights	
	O. Transfer of Interest in Property1	
	P. Compliance with Applicable Laws	
	O. Indemnification	20
IX.	SATISFACTION OF ORDER	20
X.		20

Site Diagram
Scope of Work
Schedule of Deliverables

I. INTRODUCTION

The mutual objective of the State of Washington, Department of Ecology (Ecology) and 8th Avenue Terminals, Inc. under this Agreed Order (Order) is to provide for remedial action at a facility where there has been a release or threatened release of hazardous substances. This Order requires 8th Avenue Terminals, Inc. to complete a Remedial Investigation (RI), Feasibility Study (FS), and prepare a Draft Cleanup Action Plan (DCAP) for the Site. Ecology believes the actions required by this Order are in the public interest.

II. JURISDICTION

This Agreed Order is issued pursuant to the Model Toxics Control Act (MTCA), RCW 70.105D.050(1).

III. PARTIES BOUND

This Agreed Order shall apply to and be binding upon the Parties to this Order, their successors and assigns. The undersigned representative of each party hereby certifies that he or she is fully authorized to enter into this Order and to execute and legally bind such party to comply with this Order. 8th Avenue Terminals, Inc. agrees to undertake all actions required by the terms and conditions of this Order. No change in ownership or corporate status shall alter 8th Avenue Terminals, Inc.'s responsibility under this Order, unless by formal amendment of this Order. 8th Avenue Terminals, Inc. shall provide a copy of this Order to all agents, contractors, and subcontractors retained to perform work required by this Order, and shall ensure that all work undertaken by such agents, contractors, and subcontractors complies with this Order.

IV. DEFINITIONS

Unless otherwise specified herein, the definitions set forth in Chapter 70.105D RCW and Chapter 173-340 WAC shall control the meanings of the terms in this Order.

A. <u>Site</u>: The Site is referred to as Crowley Marine Services 8th Avenue S. and is generally located at 7400 8th Avenue South, Seattle, Washington. The Site is defined by the extent of contamination caused by the release of hazardous substances at the Site. Based upon

factors currently known to Ecology, the Site is more particularly described in the Site Diagram (Exhibit A). The Site constitutes a Facility under RCW 70.105D.020(5).

B. <u>Parties</u>: Refers to the State of Washington, Department of Ecology and 8th Avenue Terminals, Inc.

C. <u>Potentially Liable Person (PLP)</u>: Refers to 8th Avenue Terminals, Inc.

D. <u>Agreed Order or Order</u>: Refers to this Order and each of the exhibits to this Order. All exhibits are integral and enforceable parts of this Order. The terms "Agreed Order" or "Order" shall include all exhibits to this Order.

V. FINDINGS OF FACT

Ecology makes the following findings of fact, without any express or implied admissions of such facts by 8th Avenue Terminals, Inc.:

A. The Site is located at 7400 8th Avenue South on the east bank of the Lower Duwamish Waterway (LDW) and the west bank of Slip 4. Crowley Marine Services, Inc. was the property owner from 1993 to 2008. On October 24, 2008, Crowley Marine Services, Inc. transferred the property to 8th Avenue Terminals, Inc. Crowley Marine Services, Inc. and 8th Avenue Terminals, Inc. are subsidiaries of Crowley Maritime Corporation. 8th Avenue Terminals is the current property owner.

B. The site has been the subject of several environmental investigations beginning in1989. These investigations and cleanups are summarized in the following reports:

The Lower Duwamish Waterway Slip 4 Early Action Area Summary of Existing Information and Identification of Data Gaps, Striplin Environmental Associates, January 15, 2004, prepared for U.S. Environmental Protection Agency, provides a summary of site investigations documenting releases of hazardous substances at the site.

The Technical Memorandum for Crowley and First South Properties Potential for Slip 4 Sediment Recontamination via Groundwater Discharge, Science Applications International Corporation (SAIC), October 2006, identifies polycyclic aromatic hydrocarbons (PAHs) in the soil and groundwater, total petroleum hydrocarbons (TPH), polychlorinated biphenyls (PCBs) in the soil, and metals (arsenic, copper) in the soil and groundwater.

The Environmental Assessment - Parcel F Soil and Groundwater Conditions, prepared by Hart Crowser on March 22, 1989, and Environmental Assessment –Parcel D Soil and Groundwater Conditions, prepared by Hart Crowser on July 20, 1989, document releases of PAHs, TPH, PCBs, and metals in the soil and groundwater.

The *Environmental Site Assessment*, prepared by Landau on June 8, 1990, documents releases of PAHs, TPH, PCBs, and metals in the soil and groundwater.

The *Supplemental Site Characterization Report – Parcel D*, prepared by Hart Crowser on November 15, 1990, documents releases of PAHs, TPH, PCBs, and metals in the soil and groundwater.

The *Environmental Investigation Report, Crowley Marine Services Site,* prepared by SLR International Corp. on July 31, 2008, documents the groundwater conditions near the waterway and presents an evaluation of several potential pathways of sediment recontamination in Slip 4.

C. Environmental investigations and cleanups revealed releases of arsenic, petroleum hydrocarbons, carcinogenic polynuclear aromatic hydrocarbons (cPAHs), and polychlorinated biphenyls (PCBs) to soil; and cPAHs, arsenic, PAHs and copper to groundwater. PAHs and PCBs are present in the LDW and Slip 4 sediments adjacent to the Site.

D. The U.S. Environmental Protection Agency (EPA) added the LDW to the federal Superfund list on September 13, 2001. The LDW Superfund site is undergoing a Remedial Investigation (RI) under the Joint Administrative Order on Consent of April 2000. Ecology listed the LDW on the Confirmed and Suspected Contaminated Sites List (CSCSL) on February 26, 2002. Slip 4 of the LDW was listed on the CSCSL on April 29, 2003. PCBs and PAHs have been identified as contaminants of concern in sediments in Slip 4. Slip 4 has been identified as an area for sediment remediation in EPA's May 3, 2006 Action Memorandum for a Non-Time-Critical Removal Action at the Slip 4 Early Action Area of the LDW. Cleanup of sediment in Slip 4 has been delayed because of potential recontamination of sediment in Slip 4. The Site requires investigation to determine whether contamination, and therefore the Site, extends from the uplands to the LDW, including Slip 4. LDW contamination adjacent to the 8th Avenue Terminals, Inc. property potentially resulting from historic marine operations in Slip 4, other properties adjacent to Slip 4, or from the flume/sewer that has historically drained portions of North Boeing Field and the Georgetown Steam Plan facility have been and will continue to be investigated under separate Ecology and/or EPA administrative orders with other Potentially Liable Parties.

F. During the period of their ownership, Crowley Marine Services, Inc. voluntarily performed additional sampling of soil and groundwater and analyzed potential pathways for sediment recontamination. This work will be evaluated by Ecology as work toward completion of the requirements of this Order.

G. At the time of execution of this Order, 8th Avenue Terminals, Inc. is offering the property for sale and is actively working to find a buyer for the property. 8th Avenue Terminals, Inc. intends to sell the property to a buyer who will assume responsibility for the requirements of this Order according to section VIII.O.

H. On the basis of the facts set forth herein, Ecology has determined that a release or threatened release of hazardous substances at the Site requires remedial actions to protect human health and the environment. This Order sets forth the measures that need to be taken to perform a RI/FS and DCAP for the Site.

VI. ECOLOGY DETERMINATIONS

A. 8th Avenue Terminals, Inc. is an "owner" as defined in RCW 70.105D.020(17) of a "facility" as defined in RCW 70.105D.020(5) because 8th Avenue Terminals, Inc. owns the property at 7400 8th Avenue South, Seattle, Washington.

B. Based upon all factors known to Ecology, a "release" or "threatened release" of "hazardous substance(s)" as defined in RCW 70.105D.020(25) and RCW 70.105D.020(10), respectively, has occurred at the Site.

C. Based upon credible evidence that Crowley Marine Services, Inc. was the current owner of the 7400 8th Avenue South property at the time, Ecology issued a preliminary PLP status letter to Crowley Marine Services, Inc. dated April 24, 2008, pursuant to RCW 70.105D.040, -.020(21) and WAC 173-340-500. After providing for notice and opportunity for comment, reviewing any comments submitted, and concluding that credible evidence supported a finding of potential liability, Ecology issued a determination that Crowley Marine Services, Inc. is a PLP under RCW 70.105D.040 and notified Crowley Marine Services, Inc. of this determination by letter dated June 24, 2008. D. Based upon the October 24, 2008, transfer of the 7400 8th Avenue South property from Crowley Marine Services, Inc. to 8th Avenue Terminals, Inc., Ecology issued a preliminary PLP status letter to 8th Avenue Terminals, Inc. dated March 26, 2009, pursuant to RCW 70.105D.040, -.020(21) and WAC 173-340-500. After providing for notice and opportunity for comment, reviewing any comments submitted, and concluding that credible evidence supported a finding of potential liability, Ecology issued a determination that 8th Avenue Terminals, Inc. is a PLP under RCW 70.105D.040 and notified 8th Avenue Terminals, Inc. of this determination by letter dated May 7, 2009.

E. Pursuant to RCW 70.105D.030(1) and -.050(1), Ecology may require 8th Avenue Terminals, Inc. to investigate or conduct other remedial actions with respect to any release or threatened release of hazardous substances, whenever it believes such action to be in the public interest. Based on the foregoing facts, Ecology believes the remedial actions required by this Order are in the public interest.

F. Under WAC 173-340-430, an interim action is a remedial action that is technically necessary to reduce a threat to human health or the environment by eliminating or substantially reducing one or more pathways for exposure to a hazardous substance, that corrects a problem that may become substantially worse or cost substantially more to address if the remedial action is delayed, or that is needed to provide for completion of a site hazard assessment, remedial investigation/feasibility study or design of a cleanup action. Ecology, with input from the PLPs, will determine if interim actions are warranted, including those that reduce or eliminate sources of contamination into the adjacent inlet and/or LDW.

VII. WORK TO BE PERFORMED

Based on the Findings of Fact and Ecology Determinations, it is hereby ordered that 8th Avenue Terminals, Inc. take the following remedial actions at the Site and that these actions be conducted in accordance with Chapter 173-340 WAC unless otherwise specifically provided for herein:

A. 8th Avenue Terminals, Inc. shall prepare a Work Plan for and conduct a Remedial Investigation/Feasibility Study (RI/FS) and prepare a Draft Cleanup Action Plan (DCAP) of the Site in accordance with WAC 173-340-350 through 173-340-390 and WAC 173-204. A scope of work for the RI/FS/DCAP is more particularly described in Exhibit B, "Scope of Work" and is incorporated by reference as an enforceable part of this Order. To plan and manage the RI/FS/DCAP, the project tasks and management strategies shall be summarized in the RI/FS/DCAP Work Plan (Work Plan) that will be developed and submitted to Ecology for review and approval in accordance with the Scope of Work.

B. The schedule of performance and list of deliverables is described in Exhibit C, "Schedule of Deliverables" and is incorporated by reference as an enforceable part of this Order.

C. Should an interim action be determined necessary under Section VI.E., the PLP will prepare and implement a Work Plan and implement as specified in Task 3 of Exhibit B, Scope of Work. The public notice and comment period will be in accordance with the Public Participation Plan.

D. 8th Avenue Terminals, Inc. shall submit Monthly Progress Reports. Progress reports shall be submitted to Ecology until satisfaction of the Order in accordance with Section IX of the Order. Progress Reports shall be submitted to the Ecology project coordinator by the 15th of the month following the reporting month. If this day is a weekend or holiday, deliverables will be submitted to Ecology on the next business day. At a minimum, progress reports shall contain the following information regarding the preceding reporting period:

- A description of the actions which have been taken to comply with the Order
- Summaries of sampling and testing reports and other data reports received by 8th Avenue Terminals, Inc.
- Summaries of deviations from approved work plans
- Summaries of contacts with representatives of the local community, public interest groups, press, and federal, state, or tribal governments
- Summaries of problems or anticipated problems in meeting the schedule or objectives set forth in the Scope of Work and Work Plan
- Summaries of solutions developed and implemented or planned to address any actual or anticipated problems or delays

- Changes in key personnel
- A description of work planned for the next reporting period

E. If, at any time after the first exchange of comments on drafts, Ecology determines that insufficient progress is being made in the preparation of any of the deliverables required by this Section, Ecology may complete and issue the final deliverable.

VIII. TERMS AND CONDITIONS OF ORDER

A. Public Notice

RCW 70.105D.030(2)(a) requires that, at a minimum, this Order be subject to concurrent public notice. Ecology shall be responsible for providing such public notice and reserves the right to modify or withdraw any provisions of this Order should public comment disclose facts or considerations which indicate to Ecology that this Order is inadequate or improper in any respect.

B. Remedial Action Costs

8th Avenue Terminals, Inc. shall pay to Ecology costs incurred by Ecology pursuant to this Order and consistent with WAC 173-340-550(2). These costs shall include work performed by Ecology or its contractors for, or on, the Site under Chapter 70.105D RCW, including remedial actions and Order preparation, negotiation, oversight, and administration. These costs shall include work performed both prior to and subsequent to the issuance of this Order. Ecology's costs shall include costs of direct activities and support costs of direct activities as defined in WAC 173-340-550(2). Ecology has accumulated \$16,054.84 in remedial action costs related to this facility as of March 31, 2009. Payment for this amount shall be submitted within thirty (30) days of the effective date of this Order. For all costs incurred subsequent to March 31, 2009, 8th Avenue Terminals, Inc. shall pay the required amount within thirty (30) days of receiving from Ecology an itemized statement of costs that includes a summary of costs incurred, an identification of involved staff, and the amount of time spent by involved staff members on the project. A general statement of work performed will be provided upon request. Itemized statements shall be prepared quarterly. Pursuant to WAC 173-340-550(4), failure to pay Ecology's costs within ninety (90) days of receipt of the itemized statement of costs will result in interest charges at the rate of twelve percent (12%) per annum, compounded monthly.

In addition to other available relief, pursuant to RCW 19.16.500, Ecology may utilize a collection agency and/or, pursuant to RCW 70.105D.055, file a lien against real property subject to the remedial actions to recover unreimbursed remedial action costs.

C. Implementation of Remedial Action

If Ecology determines that 8th Avenue Terminals, Inc. has failed without good cause to implement the remedial action, in whole or in part, Ecology may, after notice to 8th Avenue Terminals, Inc., perform any or all portions of the remedial action that remain incomplete. If Ecology performs all or portions of the remedial action because of 8th Avenue Terminals, Inc.'s failure to comply with its obligations under this Order, 8th Avenue Terminals, Inc. shall reimburse Ecology for the costs of doing such work in accordance with Section VIII.B (Remedial Action Costs), provided that 8th Avenue Terminals, Inc. is not obligated under this Section to reimburse Ecology for costs incurred for work inconsistent with or beyond the scope of this Order.

Except where necessary to abate an emergency situation, 8th Avenue Terminals, Inc. shall not perform any remedial actions at the Site outside those remedial actions required by this Order, unless Ecology concurs, in writing, with such additional remedial actions.

D. Designated Project Coordinators

The project coordinator for Ecology is:

Victoria Sutton Washington Department of Ecology Northwest Regional Office Toxics Cleanup Program 3190 160th Avenue SE Bellevue, Washington 98008 Telephone: (425) 649-7219 FAX: (425) 649-7161 Email: <u>vsut461@ecy.wa.gov</u>

The project coordinator for 8th Avenue Terminals, Inc. is:

R. Stephen Wilson
Director, Environmental, Safety & Quality Assurance (ESQA)
Crowley Maritime Corporation
1102 SW Massachusetts Street
Seattle, Washington 98134
Telephone: (206) 332-8033
FAX: (206) 332-8333
Email: stephen.wilson@crowley.com

Each project coordinator shall be responsible for overseeing the implementation of this Order. Ecology's project coordinator will be Ecology's designated representative for the Site. To the maximum extent possible, communications between Ecology and 8th Avenue Terminals, Inc., and all documents, including reports, approvals, and other correspondence concerning the activities performed pursuant to the terms and conditions of this Order shall be directed through the project coordinators. The project coordinators may designate, in writing, working level staff contacts for all or portions of the implementation of the work to be performed required by this Order.

Any party may change its respective project coordinator. Written notification shall be given to the other party at least ten (10) calendar days prior to the change.

E. Performance

All geologic and hydrogeologic work performed pursuant to this Order shall be under the supervision and direction of a geologist licensed in the State of Washington or under the direct supervision of an engineer registered in the State of Washington, except as otherwise provided for by Chapters 18.220 and 18.43 RCW.

All engineering work performed pursuant to this Order shall be under the direct supervision of a professional engineer registered in the State of Washington, except as otherwise provided for by RCW 18.43.130.

All construction work performed pursuant to this Order shall be under the direct supervision of a professional engineer or a qualified technician under the direct supervision of a professional engineer. The professional engineer must be registered in the State of Washington, except as otherwise provided for by RCW 18.43.130.

Any documents submitted containing geologic, hydrologic or engineering work shall be under the seal of an appropriately licensed professional as required by Chapter 18.220 RCW or RCW 18.43.130.

8th Avenue Terminals, Inc. shall notify Ecology in writing of the identity of any engineer(s) and geologist(s), contractor(s) and subcontractor(s), and others to be used in carrying out the terms of this Order, in advance of their involvement at the Site.

F. Access

Ecology or any Ecology authorized representative shall have the full authority to enter and freely move about all Property at the Site that 8th Avenue Terminals, Inc. either owns, controls, or has access rights to at all reasonable times for the purposes of, *inter alia*: inspecting records, operation logs, and contracts related to the work being performed pursuant to this Order; reviewing 8th Avenue Terminals, Inc.'s progress in carrying out the terms of this Order; conducting such tests or collecting such samples as Ecology may deem necessary; using a camera, sound recording, or other documentary type equipment to record work done pursuant to this Order; and verifying the data submitted to Ecology by 8th Avenue Terminals, Inc. 8th Avenue Terminals, Inc. shall make all reasonable efforts to secure access rights for those properties within the Site not owned or controlled by 8th Avenue Terminals, Inc. where remedial activities or investigations will be performed pursuant to this Order. Ecology or any Ecology authorized representative shall give reasonable notice before entering any Site Property owned or controlled by 8th Avenue Terminals, Inc. unless an emergency prevents such notice. All persons who access the Site pursuant to this Section shall comply with any applicable Health and Safety Plan(s). Ecology employees and their representatives shall not be required to sign any liability release or waiver as a condition of Site Property access.

G. Sampling, Data Submittal, and Availability

With respect to the implementation of this Order, 8th Avenue Terminals, Inc. shall make the results of all sampling, laboratory reports, and/or test results generated by it or on its behalf available to Ecology. Pursuant to WAC 173-340-840(5), all sampling data shall be submitted to Ecology in both printed and electronic formats in accordance with Section VII. (Work to be Performed), Ecology's Toxics Cleanup Program Policy 840 (Data Submittal Requirements), and/or any subsequent procedures specified by Ecology for data submittal.

If requested by Ecology, 8th Avenue Terminals, Inc. shall allow Ecology and/or its authorized representative to take split or duplicate samples of any samples collected by 8th Avenue Terminals, Inc. pursuant to implementation of this Order. 8th Avenue Terminals, Inc. shall notify Ecology fourteen (14) days in advance of any sample collection or work activity at the Site. Ecology shall, upon request, allow 8th Avenue Terminals, Inc. and/or its authorized representative to take split or duplicate samples of any samples collected by Ecology pursuant to the implementation of this Order, provided that doing so does not interfere with Ecology's sampling. Without limitation on Ecology's rights under Section VIII.F (Access), Ecology shall notify 8th Avenue Terminals, Inc. prior to any sample collection activity unless an emergency prevents such notice.

In accordance with WAC 173-340-830(2)(a), all hazardous substance analyses shall be conducted by a laboratory accredited under Chapter 173-50 WAC for the specific analyses to be conducted, unless otherwise approved by Ecology.

H. Public Participation

A Public Participation Plan is required for this Site. Ecology shall review any existing Public Participation Plan to determine its continued appropriateness and whether it requires amendment, or if no plan exists, Ecology shall develop a Public Participation Plan in conjunction with 8th Avenue Terminals, Inc.

Ecology shall maintain the responsibility for public participation at the Site. However, 8th Avenue Terminals, Inc. shall cooperate with Ecology, and shall:

1. If agreed to by Ecology, develop appropriate mailing list, prepare drafts of public notices and fact sheets at important stages of the remedial action, such as the submission of work plans, remedial investigation/feasibility study reports, cleanup action plans, and engineering design reports. As appropriate, Ecology will edit, finalize, and distribute such fact sheets, and prepare and distribute public notices of Ecology's presentations and meetings.

2. Notify Ecology's project coordinator prior to the preparation of all press releases and fact sheets, and before major meetings with the interested public and local governments. Likewise, Ecology shall notify 8th Avenue Terminals, Inc. prior to the issuance of all press releases and fact sheets, and before major meetings with the interested public and local governments. For all press releases, fact sheets, meetings, and other outreach efforts by 8th Avenue Terminals, Inc. that do not receive prior Ecology approval, 8th Avenue Terminals, Inc. shall clearly indicate to its audience that the press release, fact sheet, meeting, or other outreach effort was not sponsored or endorsed by Ecology.

3. When requested by Ecology, participate in public presentations on the progress of the remedial action at the Site. Participation may be through attendance at public meetings to assist in answering questions or as a presenter.

4. When requested by Ecology, arrange and/or continue information repositories to be located at the following locations:

- a. Seattle Public Library, South Park Branch 8604 Eight Avenue S. Cloverdale St. Seattle, Washington 98108
- b. Ecology's Northwest Regional Office 3190 160th Avenue SE Bellevue, Washington 98008

At a minimum, copies of all public notices, fact sheets, and press releases; all quality assured monitoring data; remedial action plans and reports, supplemental remedial planning documents, and all other similar documents relating to performance of the remedial action required by this Order shall be promptly placed in these repositories.

I. Retention of Records

During the pendency of this Order, and for ten (10) years from the date of completion of work performed pursuant to this Order, 8th Avenue Terminals, Inc. shall preserve all records, reports, documents, and underlying data in its possession relevant to the implementation of this Order and shall insert a similar record retention requirement into all contracts with project

contractors and subcontractors. Upon request of Ecology, 8th Avenue Terminals, Inc. shall make all records available to Ecology and allow access for review within a reasonable time.

J. Resolution of Disputes

1. In the event a dispute arises as to an approval, disapproval, proposed change, or other decision or action by Ecology's project coordinator, or an itemized billing statement under Section VIII.B (Remedial Action Costs), the Parties shall utilize the dispute resolution procedure set forth below.

a. Upon receipt of Ecology's project coordinator's written decision or the itemized billing statement, 8th Avenue Terminals, Inc. has fourteen (14) days within which to notify Ecology's project coordinator in writing of its objection to the decision or itemized statement.

- 8th Avenue Terminals, Inc. shall include in the written objection sufficient detail to allow Ecology to evaluate the merits of the dispute.
- ii. Such detail shall include the specific Ecology determination or direction or itemized statement in dispute and shall include specific argument(s) documenting the basis for invoking the dispute resolution procedure.
- Clarification of Ecology directions or determinations shall not be handled through the dispute resolution procedure. The Ecology Project Coordinator will make such clarifications in a manner and time they deem appropriate to expedite to the maximum extent practicable the work performed under this Order.

b. The Parties' project coordinators shall then confer in an effort to resolve the dispute. If the project coordinators cannot resolve the dispute within fourteen (14) days, Ecology's project coordinator shall issue a written decision.

c. 8th Avenue Terminals, Inc. may then request regional management review of the decision. This request shall be submitted in writing to the Northwest Region Toxics Cleanup Section Manager within seven (7) days of receipt of Ecology's project coordinator's written decision. d. The Section Manager shall conduct a review of the dispute and shall endeavor to issue a written decision regarding the dispute within thirty (30) days of 8th Avenue Terminals, Inc.'s request for review. The Section Manager's decision shall be Ecology's final decision on the disputed matter.

2. The Parties agree to only utilize the dispute resolution process in good faith and agree to expedite, to the extent possible, the dispute resolution process whenever it is used.

3. Implementation of these dispute resolution procedures shall not provide a basis for delay of any activities required in this Order, unless Ecology agrees in writing to a schedule extension.

K. Extension of Schedule

1. An extension of schedule shall be granted only when a request for an extension is submitted in a timely fashion, generally at least thirty (30) days prior to expiration of the deadline for which the extension is requested, and good cause exists for granting the extension. All extensions shall be requested in writing. The request shall specify:

a. The deadline that is sought to be extended;

b. The length of the extension sought;

c. The reason(s) for the extension; and

d. Any related deadline or schedule that would be affected if the extension were granted.

2. The burden shall be on 8th Avenue Terminals, Inc. to demonstrate to the satisfaction of Ecology that the request for such extension has been submitted in a timely fashion and that good cause exists for granting the extension. Good cause may include, but may not be limited to:

a. Circumstances beyond the reasonable control and despite the due diligence of 8th Avenue Terminals, Inc. including delays caused by unrelated third parties or Ecology, such as (but not limited to) delays by Ecology in reviewing, approving, or modifying documents submitted by 8th Avenue Terminals, Inc.;

b. Acts of God, including fire, flood, blizzard, extreme temperatures, storm, or other unavoidable casualty; or

c. Endangerment as described in Section VIII.M (Endangerment).

However, neither increased costs of performance of the terms of this Order nor changed economic circumstances shall be considered circumstances beyond the reasonable control of 8th Avenue Terminals, Inc.

3. Ecology shall act upon any written request for extension in a timely fashion. Ecology shall give 8th Avenue Terminals, Inc. written notification of any extensions granted pursuant to this Order. A requested extension shall not be effective until approved by Ecology. Unless the extension is a substantial change, it shall not be necessary to amend this Order pursuant to Section VIII.L (Amendment of Order) when a schedule extension is granted.

4. An extension shall only be granted for such period of time as Ecology determines is reasonable under the circumstances. Ecology may grant schedule extensions exceeding ninety (90) days only as a result of:

a. Delays in the issuance of a necessary permit which was applied for in a timely manner;

b. Other circumstances deemed exceptional or extraordinary by Ecology; or

c. Endangerment as described in Section VIII.M (Endangerment).

L. Amendment of Order

The project coordinators may verbally agree to minor changes to the work to be performed without formally amending this Order. Minor changes will be documented in writing by Ecology within seven (7) days of verbal agreement.

Except as provided in Section VIII.N (Reservation of Rights), substantial changes to the work to be performed shall require formal amendment of this Order. This Order may only be formally amended by the written consent of both Ecology and 8th Avenue Terminals, Inc. 8th Avenue Terminals, Inc. shall submit a written request for amendment to Ecology for approval. Ecology shall indicate its approval or disapproval in writing and in a timely manner after the written request for amendment is received. If the amendment to this Order represents a

substantial change, Ecology will provide public notice and opportunity to comment. Reasons for the disapproval of a proposed amendment to this Order shall be stated in writing. If Ecology does not agree to a proposed amendment, the disagreement may be addressed through the dispute resolution procedures described in Section VIII.J (Resolution of Disputes).

M. Endangerment

In the event Ecology determines that any activity being performed at the Site is creating or has the potential to create a danger to human health or the environment on or surrounding the Site, Ecology may direct 8th Avenue Terminals, Inc. to cease such activities for such period of time as it deems necessary to abate the danger. 8th Avenue Terminals, Inc. shall immediately comply with such direction.

In the event 8th Avenue Terminals, Inc. determines that any activity being performed at the Site is creating or has the potential to create a danger to human health or the environment, 8th Avenue Terminals, Inc. may cease such activities. 8th Avenue Terminals, Inc. shall notify Ecology's project coordinator as soon as possible, but no later than twenty-four (24) hours after making such determination or ceasing such activities. Upon Ecology's direction 8th Avenue Terminals, Inc. shall provide Ecology with documentation of the basis for the determination or cessation of such activities. If Ecology disagrees with 8th Avenue Terminals, Inc.'s cessation of activities, it may direct 8th Avenue Terminals, Inc. to resume such activities.

If Ecology concurs with or orders a work stoppage pursuant to Section VIII.M (Endangerment), 8th Avenue Terminals, Inc.'s obligations with respect to the ceased activities shall be suspended until Ecology determines the danger is abated, and the time for performance of such activities, as well as the time for any other work dependent upon such activities, shall be extended in accordance with Section VIII.K (Extension of Schedule) for such period of time as Ecology determines is reasonable under the circumstances.

Nothing in this Order shall limit the authority of Ecology, its employees, agents, or contractors to take or require appropriate action in the event of an emergency.

Agreed Order No. DE 6721 Page 18 of 21

N. Reservation of Rights

This Order is not a settlement under Chapter 70.105D RCW. Ecology's signature on this Order in no way constitutes a covenant not to sue or a compromise of any of Ecology's rights or authority. Ecology will not, however, bring an action against 8th Avenue Terminals, Inc. to recover remedial action costs paid to and received by Ecology under this Order. In addition, Ecology will not take additional enforcement actions against 8th Avenue Terminals, Inc. regarding remedial actions required by this Order, provided 8th Avenue Terminals, Inc. complies with this Order.

Ecology nevertheless reserves its rights under Chapter 70.105D RCW, including the right to require additional or different remedial actions at the Site should it deem such actions necessary to protect human health and the environment, and to issue orders requiring such remedial actions. Ecology also reserves all rights regarding the injury to, destruction of, or loss of natural resources resulting from the release or threatened release of hazardous substances at the Site.

O. Transfer of Interest in Property

No voluntary conveyance or relinquishment of title, easement, leasehold, or other interest in any portion of the Site shall be consummated by 8th Avenue Terminals, Inc. without provision for continued implementation of all requirements of this Order and implementation of any remedial actions found to be necessary as a result of this Order.

Prior to 8th Avenue Terminals, Inc.'s transfer of any interest in all or any portion of the Site, and during the effective period of this Order, 8th Avenue Terminals, Inc. shall provide a copy of this Order to any prospective purchaser, lessee, transferee, assignee, or other successor in said interest; and, at least thirty (30) days prior to any transfer, 8th Avenue Terminals, Inc. shall notify Ecology of said transfer. Upon transfer of any interest, 8th Avenue Terminals, Inc. shall restrict uses and activities to those consistent with this Order and notify all transferees of the restrictions on the use of the property.

P. Compliance with Applicable Laws

1. All actions carried out by 8th Avenue Terminals, Inc. pursuant to this Order shall be done in accordance with all applicable federal, state, and local requirements, including requirements to obtain necessary permits, except as provided in RCW 70.105D.090. At this time, no federal, state, or local requirements have been identified as being applicable to the actions required by this Order. If interim actions are conducted, all applicable federal, state or local requirements shall be identified at that time.

2. Pursuant to RCW 70.105D.090(1), 8th Avenue Terminals, Inc. is exempt from the procedural requirements of Chapters 70.94, 70.95, 70.105, 77.55, 90.48, and 90.58 RCW and of any laws requiring or authorizing local government permits or approvals. However, 8th Avenue Terminals, Inc. shall comply with the substantive requirements of such permits or approvals. At this time, no state or local permits or approvals have been identified as being applicable but procedurally exempt under this Section.

8th Avenue Terminals, Inc. has a continuing obligation to determine whether additional permits or approvals addressed in RCW 70.105D.090(1) would otherwise be required for the remedial action under this Order. In the event either Ecology or 8th Avenue Terminals, Inc. determines that additional permits or approvals addressed in RCW 70.105D.090(1) would otherwise be required for the remedial action under this Order, it shall promptly notify the other party of its determination. Ecology shall determine whether Ecology or 8th Avenue Terminals, Inc. shall be responsible to contact the appropriate state and/or local agencies. If Ecology so requires, 8th Avenue Terminals, Inc. shall promptly consult with the appropriate state and/or local agencies and provide Ecology with written documentation from those agencies of the substantive requirements those agencies believe are applicable to the remedial action. Ecology shall make the final determination on the additional substantive requirements that must be met by 8th Avenue Terminals, Inc. and on how 8th Avenue Terminals, Inc. in writing of these requirements. Once established by Ecology, the additional requirements shall be enforceable requirements of

this Order. 8th Avenue Terminals, Inc. shall not begin or continue the remedial action potentially subject to the additional requirements until Ecology makes its final determination.

3. Pursuant to RCW 70.105D.090(2), in the event Ecology determines that the exemption from complying with the procedural requirements of the laws referenced in RCW 70.105D.090(1) would result in the loss of approval from a federal agency that is necessary for the State to administer any federal law, the exemption shall not apply and 8th Avenue Terminals, Inc. shall comply with both the procedural and substantive requirements of the laws referenced in RCW 70.105D.090(1), including any requirements to obtain permits.

Q. Indemnification

8th Avenue Terminals, Inc. agrees to indemnify and save and hold the State of Washington, its employees, and agents harmless from any and all claims or causes of action for death or injuries to persons or for loss or damage to property to the extent arising from or on account of acts or omissions of 8th Avenue Terminals, Inc., its officers, employees, agents, or contractors in entering into and implementing this Order. However, 8th Avenue Terminals, Inc. shall not indemnify the State of Washington nor save nor hold its employees and agents harmless from any claims or causes of action to the extent arising out of the negligent acts or omissions of the State of Washington, or the employees or agents of the State, in entering into or implementing this Order.

IX. SATISFACTION OF ORDER

The provisions of this Order shall be deemed satisfied upon 8th Avenue Terminals, Inc.'s receipt of written notification from Ecology that 8th Avenue Terminals, Inc. has completed the remedial activity required by this Order, as amended by any modifications, and that 8th Avenue Terminals, Inc. has complied with all other provisions of this Agreed Order.

X. ENFORCEMENT

Pursuant to RCW 70.105D.050, this Order may be enforced as follows:

A. The Attorney General may bring an action to enforce this Order in a state or federal court.

Agreed Order No. DE 6721 Page 21 of 21

B. The Attorney General may seek, by filing an action, if necessary, to recover amounts spent by Ecology for investigative and remedial actions and orders related to the Site.

C. In the event 8th Avenue Terminals, Inc. refuses, without sufficient cause, to comply with any term of this Order, 8th Avenue Terminals, Inc. will be liable for:

a. Up to three (3) times the amount of any costs incurred by the State of Washington as a result of its refusal to comply; and

b. Civil penalties of up to twenty-five thousand dollars (\$25,000) per day for each day it refuses to comply.

D. This Order is not appealable to the Washington Pollution Control Hearings Board. This Order may be reviewed only as provided under RCW 70.105D.060.

Effective date of this Order: October 12, 2009

8TH AVENUE TERMINALS, INC.

Bruce Love Corporate Secretary 8th Avenue Terminals, Inc. c/o Crowley Maritime Corporation 9487 Regency Square Blvd. Jacksonville, FL 32225 Telephone: (904) 727-2680 STATE OF WASHINGTON, DEPARTMENT OF ECOLOGY

Robert W. Warren, P.Hg., MBA Section Manager, Toxics Cleanup Program Northwest Regional Office 3190 160th Avenue SE Bellevue, WA 98008 Telephone: (425) 649-7054

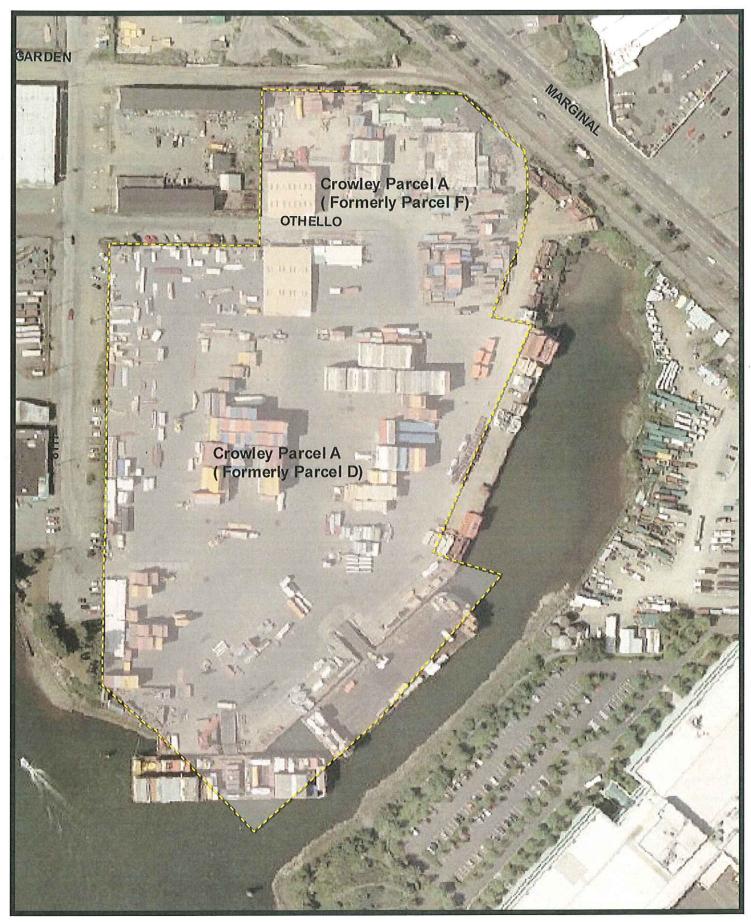


Exhibit A Crowley Marine Services, Inc. 8th Avenue S.

EXHIBIT B – SCOPE OF WORK (SOW)

PURPOSE

The work under this Agreed Order involves conducting a remedial investigation and feasibility study (RI/FS), and preparing a Draft Cleanup Action Plan (DCAP) to provide for the selection of a cleanup alternative. The purpose of this RI/FS and DCAP for the Crowley Marine Services, Inc. 8th Avenue South Site (the Site) is to provide sufficient data, analysis, and evaluations to enable Ecology to select a cleanup alternative for the Site.

8th Avenue Terminals, Inc. shall coordinate with Ecology throughout the development of the RI/FS and DCAP and shall keep Ecology informed of changes to the work plan and other project plans and of issues and problems as they develop. Changes to the work plan will be addressed in accordance with Section VIII.L of the AO.

The SOW is divided into six major tasks as follows:

- Task 1. RI/FS Work Plan
- Task 2. Remedial Investigation
- Task 3. Interim Actions (if required)
- Task 4. Feasibility Study and SEPA Compliance
- Task 5. DCAP
- Task 6. Progress Reports

TASK 1: PREPARE RI/FS WORK PLAN

8th Avenue Terminals, Inc. shall prepare a draft Remedial Investigation (RI)/Feasibility Study (FS) Work Plan (Work Plan). The Work Plan shall include an overall description of the RI activities including a possible phased approach. If a phased approach is applicable, the Work Plan shall provide a description of the first phase of the RI activities and the FS, an outline of the steps to evaluate if a second phase of the RI is necessary, and a schedule of the RI/FS activities. The Work Plan shall clearly describe the project management strategy for implementing and reporting on RI/FS activities. The responsibility and authority of all organizations and key personnel involved in conducting the RI/FS will be outlined.

The Work Plan shall describe general facility information, Site history and conditions, past field investigations including data collection and analysis of soils, groundwater, surface water and sediments, past remedial actions, a conceptual Site model, contaminant migration pathways, geology and groundwater system characteristics, land use, natural resources and ecological receptors, hazardous substances sources etc., in compliance with WAC 173-340-350 and WAC 173-204-560.

As part of the project background, existing environmental data on Site soil, groundwater, surface water, and sediments will be compiled and evaluated for data gaps. The data gaps will be used as the basis for conducting additional site investigations, developing a feasibility study and selecting a remedial alternative for the Site. The draft Work Plan will also identify specific data collection procedures in a Sampling and Analysis Plan (SAP) and Quality Assurance Project Plan (QAPP) in compliance with WAC 173-340-820 and WAC 173-204-600 for defining the nature and extent of contamination.

The SAP identifies the proposed number, locations, and approximate depths of all samples (including soil borings, groundwater monitoring wells, soil, groundwater, stormwater, seep, sediment and catch basin samples, as necessary to meet the objective of the RI), and includes a quality assurance project plan. If a second phase of the RI is necessary, then an addendum to the SAP will be prepared to identify the proposed number, locations, and approximate depths of samples that are necessary to meet the objectives of the RI. The SAP will describe the sampling objectives, the rationale for the sampling approach (based upon the identified data gaps), and plans for data use, and shall provide a detailed description of sampling tasks. The SAP shall describe specifications for sample identifiers; sampling equipment; the type, number, and location of samples to be collected; the analyses to be performed; descriptions of sampling equipment and methods to be used; sample documentation; sample containers, collection and handling; data and records management; and schedule. The sampling plan must not be implemented until approved by Ecology. The plan shall provide 14 days advanced notice to Ecology prior to sampling initiation, whenever possible. Ecology may obtain split samples.

The Quality Assurance Project Plan (QAPP) and any addendum to the QAPP (if a second phase of the RI is necessary) will be prepared in accordance with the Guidance for Preparation of Quality Assurance Project Plans, EPA Region 10, Quality Data Management Program, QA/R-5 and requirements of the EPA Contract Laboratory Program. The QAPP will also follow Ecology's Guidelines for Preparing Quality Assurance Project Plans for Environmental Studies (July 2004) and Sediment Sampling and Analysis Plan Appendix (February 2008). These documents can be found at http://www.ecy.wa.gov/pubs/wac173204.pdf and http://www.ecy.wa.gov/pubs/wac173204.pdf and http://www.ecy.wa.gov/biblio/0309043.html respectively. Examples of completed QAPPs can be found at http://www.ecy.wa.gov/biblio/0309043.html respectively. Examples of completed QAPPs can be found at http://www.ecy.wa.gov/biblio/0309043.html respectively. Examples of completed QAPPs can be found at http://www.ecy.wa.gov/biblio/0309043.html respectively. Examples of completed QAPPs can be found at http://www.ecy.wa.gov/biblio/qapp.html. Laboratories must meet the accreditation standards established in Chapter 173-50 WAC. Data quality objectives will reflect the criteria or threshold values used for the source control evaluation.

8th Avenue Terminals, Inc. or its contractors shall submit all new sampling data generated under this SAP and any other recently collected data to be entered in Ecology's Environmental Information Management System (EIM) in accordance with WAC 173-340-840(5) and Ecology's Toxics Cleanup Program Policy 840: Data Submittal Requirements. Only validated data will be entered into the EIM database. RI/FS tasks and subtasks will include the following:

- Sampling and analysis of soil, groundwater, seeps and intertidal sediments, as necessary to meet the objective of the RI, at the Site and adjacent areas of the Duwamish River;
- Sampling and analysis of surface and subsurface sediments, as necessary to meet the objective of the RI, in Slip 4 and the Duwamish River;
- Sampling and analysis of stormwater and catch basin solids, as necessary, to determine whether the stormwater system is a source of contamination to Slip 4 or the Duwamish River and sediments;
- Evaluate the following pathways for their potential to recontaminate sediments:
 - Direct discharges
 - Stormwater discharges
 - Sheet flow
 - Groundwater discharges and seeps
 - Soil erosion
 - Barge operations or any other activities at the Site
 - Spills, dumping, leaks, housekeeping, and management practices;

The Work Plan shall not be implemented until approved by Ecology. Once approved by Ecology, 8th Avenue Terminals, Inc. will implement the Work Plan according to the schedule contained in Exhibit C unless schedules contained or revised in the Work Plan are approved by Ecology, in which case the revised schedules shall govern.

8th Avenue Terminals, Inc. shall prepare two (2) copies of the Draft RI/FS Work Plan and any addendum documents, and submit them, including one electronic copy each in Word (.doc) and Adobe (.pdf) formats, to Ecology for review and comment. After addressing Ecology's comments on the draft Work Plan and any addendum documents, after Ecology approval, 8th Avenue Terminals, Inc. shall prepare five (5) copies of the final Work Plan and any addendum documents, and submit them, including one electronic copy each in Word (.doc) and Adobe (.pdf) formats, to Ecology for distribution.

TASK 2. REMEDIAL INVESTIGATION

8th Avenue Terminals, Inc. shall conduct an RI that meets the requirements of WAC 173-340-350(7) and WAC 173-204-560 according to the Work Plan as approved by Ecology and the schedule contained in Exhibit C. The RI will determine the nature and extent of contamination exceeding MTCA cleanup levels, maximum contaminant levels and other regulatory requirements. The RI must provide sufficient data and information to define the nature and extent of contamination.

Field sampling and analysis will be completed in accordance with the SAP and QAPP. Deviation(s) from the approved SAP and QAPP must be communicated to Ecology immediately and documented as required by Ecology.

8th Avenue Terminals, Inc. shall provide interim data reports and updates to Ecology as new Site data and information becomes available. Laboratory analysis data shall also be provided in electronic format as it becomes available and has been validated.

During Site investigations, remedial actions might be identified that if taken will reduce or eliminate sources of contamination to Slip 4 or the Duwamish River. Ecology will determine if the remedial actions identified should be implemented prior to completion of the RI/FS. Remedial actions implemented prior to completion of the RI/FS will be considered interim actions and will be implemented in accordance with WAC 173-340-430 and the Agreed Order. Remedial actions for contaminated sediments will be designated partial cleanup actions and will be implemented pursuant to WAC 173-204-550(3)(d). Should an interim action be identified and required under the Agreed Order, Ecology will request a Work Plan for approval and implementation.

8th Avenue Terminals, Inc. shall compile the results of the Site investigation into a Draft RI report. 8th Avenue Terminals, Inc. shall prepare two (2) copies of the Draft RI report and submit them, including one electronic copy each in Word (.doc) and Adobe (.pdf) formats, to Ecology for review and comment. After addressing Ecology's comments on the draft report, 8th Avenue Terminals, Inc. shall prepare five (5) copies of a Final RI report and submit them, including one electronic copy each in Word (.doc) and Adobe (.pdf) formats, to Ecology for distribution and public comment. Electronic survey data for monitoring locations, electronic lab data, and GIS maps of contaminant distribution shall also be provided for both the draft and final reports.

If the data collected during this investigation is insufficient to define the full nature and extent of contamination, an additional phase of investigation shall be conducted to define the extent of contamination.

TASK 3.INTERIM ACTIONS (if required)

Remedial actions implemented prior to completion of the RI/FS

- that are technically necessary to reduce a threat to human health or the environment by eliminating or substantially reducing one or more pathways for exposure to a hazardous substance;
- that correct a problem that may become substantially worse or cost substantially more to address if the remedial action is delayed; or
- that are needed to provide for completion of the remedial investigation/feasibility study or design of the cleanup action

will be considered interim actions, will be implemented in accordance with WAC 173-340-430 and the AO, and will be designed in a manner that will not foreclose reasonable alternatives for any final cleanup action that may be required.

If required by Ecology, or if proposed by 8th Avenue Terminals, Inc. and approved by Ecology, the PLPs will implement an interim action. Based upon information in the draft RI report, interim action(s) may be needed to expedite control of releases to sediments or other environmental media pursuant to WAC 173-340-430.

The scope of the interim actions may include, but not be limited to, typical source control or containment elements such as:

- Soil or sediment removal.
- Groundwater remediation
- Repair, slip lining, replacement, or closure of stormwater conveyances or other structures such as conduit, vaults, catch basins, etc.
- Removal of underground storage tanks and pipes
- Removal of old drain fields or former surface impoundments
- Proper abandonment of old wells
- Removal of contaminated building or other structural material
- Construction of a treatment facility
- Shoreline stabilization such as bulkhead repair, erosion or seepage control, and grading or clearing.

If an interim action is to be performed, 8th Avenue Terminals, Inc. will prepare and submit for Ecology approval a draft Interim Action Work Plan (IAWP) with detail commensurate with the work to be performed. The draft IAWP shall include, as appropriate:

- Description of the interim action including its purpose, general requirements, and relationship to the (final) cleanup action (to the extent known);
- Summary of relevant RI/FS information, including at a minimum existing Site conditions and alternative interim actions considered;
- Information regarding design and construction requirements, including a proposed schedule and personnel roles and responsibilities;
- Compliance Monitoring Plan;
- SAP/QAPP.

8th Avenue Terminals, Inc. will also submit a copy of the Health and Safety Plan for the project.

Once approved by Ecology, 8th Avenue Terminals, Inc. will implement the interim action according to the schedule contained in the IAWP.

8th Avenue Terminals, Inc. shall prepare two (2) copies of the draft IAWP and submit them, including one electronic copy each in Word (.doc) and Adobe (.pdf) formats, to Ecology for review and approval. After addressing Ecology's comments on the draft IAWP and after Ecology approval, 8th Avenue Terminals, Inc. shall prepare five (5) copies of the final IAWP and submit them, including one electronic copy each in Word (.doc) and Adobe (.pdf) formats, to Ecology.

Upon successful completion of the work, an Interim Action Report will be prepared as a separate deliverable. 8th Avenue Terminals, Inc. shall prepare two (2) copies of the Interim Action Report and submit them, including one electronic copy each in Word (.doc) and Adobe (.pdf) formats, to Ecology for review and comment. After addressing Ecology's comments on the Interim Action Report and after Ecology approval, 8th Avenue Terminals, Inc. shall prepare five (5) copies of the Interim Action Report and submit them, including one electronic copy each in Word (.doc) and Adobe (.pdf) formats, to Ecology each in Word (.doc) and Adobe (.pdf) formats, to Ecology each in Word (.doc) and Adobe (.pdf) formats, to Ecology.

TASK 4. FEASIBLITY STUDY AND SEPA COMPLIANCE

FEASIBILITY STUDY

8th Avenue Terminals, Inc. shall use the information obtained in the RI to prepare a Feasibility Study (FS) that meets the requirements of WAC 173-340-350(8) according to the approved Work Plan and schedule (Exhibit C).

The Draft FS will evaluate remedial alternatives for Site cleanup, consistent with MTCA requirements to ensure protection of human health and the environment by eliminating, reducing, or otherwise controlling risk posed through each exposure pathway and migration route.

The FS will provide a detailed analysis of each remedial alternative according to the applicable requirements of WAC 173-340-350, MTCA Remedial Investigation and Feasibility Study, and WAC 173-204-560, SMS Cleanup Study. The remedial alternatives will be evaluated for compliance with the applicable requirements of WAC 173-340-360, Selection of Cleanup Actions, and WAC 173-204-560(4), including a detailed evaluation of remedial alternatives relative to the following criteria:

- Compliance with Cleanup Standards and Applicable Laws
- Protection of Human Health
- Protection of the Environment
- Provision for a Reasonable Restoration Time Frame
- Use of Permanent Solutions to the Maximum Extent Practicable
- The Degree to which Recycling, Reuse, and Waste Minimization are Employed
- Short-term Effectiveness
- Long-Term Effectiveness
- Net Environmental Benefit

- Implementability
- Provision for Compliance Monitoring
- Cost-Effectiveness
- Prospective Community Acceptance

The remedial alternative that is judged to best satisfy the evaluation criteria will be identified. Justification for the selection will be provided, and the recommended remedial alternative further developed, in the FS report.

8th Avenue Terminals, Inc. shall prepare two (2) copies of the Draft FS report and submit them, including one electronic copy in Word (.doc) and Adobe (.pdf) formats, to Ecology for review and comment.

After addressing Ecology's comments on the preliminary draft report and after Ecology approval, 8th Avenue Terminals, Inc. shall prepare five (5) copies of the Draft Final FS report and submit them, including one electronic copy each in Word (.doc) and Adobe (.pdf) formats, to Ecology for distribution and public comment.

SEPA

8th Avenue Terminals, Inc. shall be responsible for complying with the State Environmental Policy Act (SEPA) Rules including preparing and submitting an environmental checklist. If the result of the threshold determination is a determination of significance (DS) 8th Avenue Terminals, Inc. shall be responsible for the preparation of draft and final environmental impact statements. 8th Avenue Terminals, Inc. shall assist Ecology with coordinating SEPA public involvement requirements with MTCA public involvement requirements whenever possible, such that public comment periods and meetings or hearings can be held concurrently.

8th Avenue Terminals, Inc. shall support Ecology in presenting the Final RI and Draft Final FS reports and SEPA evaluations at one public meeting or hearing. 8th Avenue Terminals, Inc. will assist Ecology with presentations at any additional meetings or hearings that might be necessary for SEPA compliance or as part of the Public Participation Plan.

After the public comment periods are completed, 8th Avenue Terminals, Inc. shall prepare a Draft Responsiveness Summary that addresses public comments and prepare a second Draft Final FS report that addresses public comments. 8th Avenue Terminals, Inc. shall prepare two (2) copies of the Draft Responsiveness Summary and second Draft Final FS report and submit them to Ecology for review and comment, including one electronic copy each in Word (.doc) and Adobe (.pdf) formats, to Ecology for distribution and public comment.

After addressing Ecology's comments, 8th Avenue Terminals, Inc. shall prepare five (5) copies of the Final Responsiveness Summary and Final FS report and submit them to

Ecology for distribution, including one electronic copy each in Word (.doc) and Adobe (.pdf) formats.

TASK 5: PREPARE DRAFT CLEANUP ACTION PLAN

Upon Ecology approval of the final Remedial Investigation and draft Feasibility Study report, 8th Avenue Terminals, Inc. shall prepare a draft cleanup action plan (DCAP) in accordance with WAC 173-340-380 that provides a proposed remedial action to address the contamination present on the Site. Where contaminated sediments are included in the remedial action, the cleanup plan will comply with WAC 173-204-580, in addition to the MTCA requirements cited above.

The DCAP shall include a general description of the proposed remedial actions, cleanup standards developed from the Remedial Investigation/Feasibility Study and rationale regarding their selection, a schedule for implementation, description of any institutional controls proposed, and a summary of applicable local, state, and federal laws pertinent to the proposed cleanup actions.

8th Avenue Terminals, Inc. will submit a Draft Cleanup Action Plan (DCAP) for Ecology's review and approval. The DCAP will include, but not be limited to, the information listed under WAC 173-340-380. 8th Avenue Terminals, Inc. shall prepare two (2) copies of the DCAP and submit them, including one electronic copy each in Word (.doc) and Adobe (.pdf) formats, to Ecology for review and comment.

After receiving Ecology's comments on the DCAP, if any, 8th Avenue Terminals, Inc. shall revise the report to address Ecology's comments and submit five (5) copies of the report including one electronic copy each in Word (.doc) and Adobe (.pdf) formats.

TASK 6. PROGRESS REPORTS

8th Avenue Terminals, Inc. shall submit progress reports monthly. Progress reports shall be submitted to Ecology until satisfaction of the AO in accordance with Section IX of the AO. Progress Reports shall be submitted to the Ecology project coordinator by the 15th of the month following the reporting month. If this day is a weekend or holiday, deliverables will be submitted to Ecology on the next business day. At a minimum, progress reports shall contain the following information regarding the preceding reporting period:

- A description of the actions which have been taken to comply with the AO.
- Summaries of sampling and testing reports and other data reports received by the 8th Avenue Terminals, Inc.
- Summaries of deviations from approved work plans

- Summaries of contacts with representatives of the local community, public interest groups, press, and federal, state, or tribal governments
- Summaries of problems or anticipated problems in meeting the schedule or objectives set forth in the SOW and Work Plan
- Summaries of solutions developed and implemented or planned to address any actual or anticipated problems or delays
- Changes in key personnel
- A description of work planned for the next reporting period

EXHIBIT C – SCHEDULE OF DELIVERABLES

The schedule for deliverables described in Exhibit B of this AO is presented below. If at any time during the RI/FS/DCAP process unanticipated conditions or changed circumstances are discovered which might result in a schedule delay, the PLP shall bring such information to the attention of Ecology. Ecology will determine whether a schedule extension is warranted under the AO. Any completion times that fall on a holiday or weekend will be extended to the next working day.

RI/FS Deliverables	Completion Times
Draft RI/FS Work Plan	60 calendar days following effective date of
	the agreed order
Final RI/FS Work Plan and Draft Sampling	60 calendar days following receipt of
and Analysis Plan (SAP), and Quality	Ecology's review comments on the draft
Assurance Project Plan (QAPP)	plans
Final SAP, QAPP, and HSP	45 calendar days following receipt of
	Ecology comments on draft SAP and QAPP
Completion of RI Field Work	12 months following Ecology's approval of
	the final RI/FS Work Plan
Draft RI Report	90 days following receipt of laboratory data
Final RI Report	45 calendar days following receipt of
	Ecology's review comments on the draft
	report
Draft FS Report	90 days following completion of the Final
	RI Report
Draft Final FS Report	45 calendar days following receipt of
	Ecology's review comments
2 nd Draft Final FS Report and Draft	60 calendar days following receipt of
Responsiveness Summary	Ecology responses to public comments
Final FS Report and Responsiveness	45 calendar days following receipt of
Summary	Ecology's review comments
Draft Cleanup Action Plan (DCAP)	90 calendar days following completion of
	the Final FS Report and Responsiveness
	Summary
Progress Reports	15 th of every month beginning after the
	completion of the first full month after the
	effective date of the AO